Mission: To foster a banking environment that strenthens our communities.

NHBA

New Hampshire Bankers Association

2017-2020 Strategic Plan

Vision _

Advocacy and Influence - Represent banking institution interests at the federal and state levels.

Member Value and Engagement - Serve as an indispensable resource for member banking institutions.

Education and Talent Development - Deliver training to improve, attract and retain bank work-force, and to develop leadership.

Public and Community Awareness - Raise awareness of the important role banks play in the state and local communities.

Association Strength - Maximize our resources and structure to sustain a dynamic association to serve members and banking.

Strategy _____

The following implementation strategies support the NHBA's vision:



Advocacy and Influence

- **Lobbying Team** Maintain a powerful lobbying and legal team at the state and federal levels.
- **Capitol Events** Continue a strong presence at federal and state events that garners national respect for the association; leverage relationship with the American Bankers Association and the Independent Community Bankers of America.
- Lawmaker Relations Assist members with events to host lawmaker bank visits for meet and greets with local community leaders; encourage members to be present at political events to represent banking interests.
- Political Action Committees (PACs) Work toward 100% participation in the State and Federal BankPACs with CEOs setting the example for deeper management contributions, and with bank Board of Directors serving as role models. Appoint a PAC committee to develop a biennium member awareness and fundraising plan.

- **Proactive Approaches** Identify opportunities for collaboration with community organizations on important consumer issues to favorably reflect outreach by banking institutions.
- **Bank Government Relations** Collaborate with banks having government relations departments.





Member Value and Engagement

- Product Partnerships Maintain the integrity of NHBA's due diligence of products and services as a value for members, resulting in savings for banks.
- Demonstrate Value Increase awareness of NHBA programs and services through membership value statement, ROI calculator and communications.
- Member Communications Enhance communication strategies to reflect the needs of today's busy members with best use of technology; ensure members understand the benefits of NHBA actions on their behalf.



Education and Talent Development

- **Emerging Leaders** Continue programs, development and placement of emerging leaders in the banking profession.
- Bank Directors Engagement Increase engagement of Directors in advocacy, political action, and educational programs.
- Professional Development Deliver training and education which meet members' needs.
- Major Events and Conferences Continue providing NHBA-exclusive meetings and conferences, increase attendance of management and leadership staff.
- Affiliations Research relationships with colleges • and professional organizations to develop curriculum, courses and online offerings.



- **Economic Impact** Promote the impact of the state's banking industry by maintaining the integrity of an independent economic report.
- Public Awareness Promote the favorable impact of banking institutions in their communities.
- Marketing Strategy Develop a plan, integrating technology and messaging to raise awareness of the Association and the positive impact of the banking industry in New Hampshire.



Association Strength

Public and

- Membership Strength Maintain 100% member retention through outreach to all members, delivering value and continuous engagement opportunities.
- **Regional Opportunities** Identify and work toward further collaboration with neighboring state banking associations.
- **Committees** Ensure the committees, peer groups and task forces are effective in their efforts.
- Succession and Training Maintain a strong professional staff and board of directors through training, planned succession and talent management.
- Financial Stewardship Diversify revenue, generate non-dues income, and periodically adjust dues.
- Technology Investment Invest in technology needed to support the functions of the Association.

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New Hampshire Bankers Association

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